



STATE OF TENNESSEE  
DEPARTMENT OF FINANCE AND ADMINISTRATION  
STATE CAPITOL  
NASHVILLE, TENNESSEE 37243-0285

DAVE GOETZ  
COMMISSIONER

December 16, 2008

MEMORANDUM

TO: All Agency Heads and Budget Officers

FROM: M. D. Goetz, Jr., Commissioner of Finance and Administration

SUBJECT: 2009-2010 Base Budget Reductions

By Tuesday, December 30, 2008, at 4:30 p.m., please submit to the Budget Office a budget reduction plan that will reduce your general fund base discretionary appropriation from state tax revenues in an amount specified on a base calculation chart being sent to you today. On average, the statewide general fund discretionary base state appropriation reduction is approximately 15 percent, to be submitted in two levels of reduction (called Tier 1 at approximately 8 percent, and Tier 2 for the balance of the approximate 15 percent reduction). (Tier 1 and Tier 2 are explained below.) Once the base reduction plan is submitted on December 30, you should be considering what other reductions in the range of an additional 5 percent you would make if economic conditions continue to deteriorate.

Higher education base reduction plans should be submitted to the Tennessee Higher Education Commission (THEC) for transmittal to the Budget Office. THEC may submit a reduction plan by December 30 at the allotment-code level, with specific reduction detail for the two university systems, within the allotment-code level, to follow on Tuesday, January 6, 2009.

Most agency base reduction requirements will be 14.76 percent, to be submitted in two levels of base reduction (Tier 1 and Tier 2), while a few will be more or less than 14.76 percent. The average of reduction plans statewide will be 14.58 percent from the preliminary base discretionary appropriation, and the reduction plan for higher education is to be submitted at 14.58 percent, also to be submitted in two levels of reduction (Tier 1 and Tier 2). Tier 1 reductions in most agency reduction plans will be at 7.74 percent, while the statewide average for Tier 1 will be 8.28 percent and for higher education, 8.28 percent.

Because of current economic conditions, and based upon advice of the State Funding Board, I assume that we will undercollect state revenue estimates in the current year in

the range of \$884.6 million to \$1.023 billion and that revenue growth in 2009-2010 will be in the range of 0.25 percent to 2 percent from the revised estimate. This will lower the revenue base for 2009-2010 in the range of \$712.1 million to \$1.001 billion from the current-year budgeted estimates.

The reduction plans are to be submitted in two tiers. The full 15 percent reduction figure assumes the state revenue base loss indicated above and no federal revenue sharing that would benefit state government generally. If general federal fiscal relief or federal revenue sharing of \$400 million becomes available to Tennessee, and this could be used broadly to support state services, then the base reduction for your agency could potentially be at the Tier 1 base reduction level. Tier 2 is the additional reductions you are submitting to achieve the full 15 percent reduction level. Tier 2 assumes no federal fiscal relief. In both Tier 1 and Tier 2 of your base reduction plan, list the reductions in priority order; that is, list first the programs or activities that you would reduce first.

As to Tier 2 reductions, be aware, however, that state priorities and needs could require that we implement some departmental recommendations and not others in Tier 2, even if federal revenue sharing is available. We also do not know what the structure of a federal revenue sharing package will be and whether there would be restrictions that would limit how we may use the funds during the economic downturn.

Base reduction plans shall not have a negative effect on the overappropriation; that is, reduction plans must produce recurring general fund savings that will not reduce the base recurring amount of reversion to the general fund, because this reversion already is anticipated in the 2009-2010 base.

The Department of Correction is to submit a \$40 million base reduction plan, with an amount not to exceed \$10 million being available for add-back to the department or Board of Probation and Parole programs in order to achieve a \$40 million reduction in current Correction Department programs. The Board of Probation and Parole should submit a base reduction plan in an amount affecting administrative and support services, but not affecting caseload and associated support services. All Correction Department and Board of Probation and Parole reductions should be listed in Tier 1.

The Department of Education is to submit a \$70 million base reduction plan (\$40 million in Tier 1) not affecting the BEP, pre-kindergarten, career ladder salary supplements, the science and math high school, the college-level summer schools for excelling high school students, and the Books from Birth program.

The Department of Children's Services, Division of Mental Retardation Services (MR), and the Department of Mental Health and Developmental Disabilities are to submit separate base reduction plans sufficient to offset the need for any appropriation improvement requests and also the 14.76 percent base reduction plan (7.74 percent in Tier 1). MR and Children's Services also shall include in their reduction plans a 14.76 percent reduction in their TennCare appropriation base (7.74 percent in Tier 1). The TennCare Bureau must submit a combined 14.76 percent reduction plan that reflects the MR, Children's Services, and other TennCare reductions (7.74 percent in Tier 1).

Other agencies must submit a 14.76 percent general fund base appropriation reduction plan (7.74 percent in Tier 1).

For internal service fund programs, administering agencies must submit a 14.76 percent base reduction plan (7.74 percent in Tier 1) for administrative and associated support costs, excluding only amounts determined by line-agency service requests. These reductions are in addition to the base reduction amounts specified for general fund programs.

Agencies funded by dedicated taxes and fees or departmental revenues also should consider reductions to reduce costs. Any such agencies submitting reduction plans should do so in the electronic format provided by the Budget Office.

You should develop base reduction plans with the assumption that implementation of the reductions will be necessary in order to balance the budget. Agencies should consider departmental and state priorities and direct resources to support those priorities, rather than making across-the-board reductions in all programs.

The base budget reduction requirement is calculated from a discretionary base comprised of the recurring current-year general fund appropriation, adjusted for any preliminary 2009-2010 base changes. The preliminary base changes include adjustments reflected in the base at your budget hearing in November and a subsequent reduction in the amount budgeted for group health insurance premiums, which reflects the elimination of a January 1, 2009, premium increase. Held harmless in the calculation of the discretionary base are the K-12 basic education program (BEP), pre-kindergarten, and career ladder salary supplement appropriations; student assistance awards, academic scholars, and loan/scholarship programs administered by the Tennessee Student Assistance Corporation (TSAC), but not TSAC administration; constitutional and statutory salaries and benefits of judges, legislators, the 31 district attorney general positions, and the 31 public defender positions; three indigence programs in the Court System; the Post-Conviction Defender program; tax relief program in the Comptrollers Office; three of the Cover Tennessee health care programs (CoverKids, CoverRx, AccessTN); and the statutory requirement for the hazardous waste remedial action fund.

Because of the budget-development timeline, base reduction plans must be submitted timely in an electronic format specified by the Budget Office. Describe the nature of each reduction, and indicate whether legislation to change current law will be necessary. (Specify the TCA citations affected in the reduction plan and separately draft legislative language for submission to the Administration in a manner to be directed later).

Budget Staff is available to respond to questions you may have about these instructions. Thank you for the cooperation during this budget development process.

MDG:BB:ce

## 2009-10 State Appropriations

Academic Formula Units	2008-09 Original State Appropriations*	2008-09 State Appr for Calculations	2008-09 Tuition Revenue**	2008-09 Total Revenue	2009-10 Reduction	2009-10 Reduction %	2009-10 State Appropriations
<b>TBR Universities</b>							
Austin Peay	\$34,110,900	\$34,006,800	\$39,686,000	\$73,692,800	(\$6,926,200)	-20.4%	\$27,184,700
East Tennessee	59,853,900	59,615,900	65,512,000	125,127,900	(11,629,200)	-19.5%	48,224,700
Middle Tennessee	95,246,400	94,927,400	110,596,300	205,523,700	(19,310,600)	-20.3%	75,935,800
Tennessee State	39,820,000	39,663,600	51,902,600	91,566,200	(8,787,400)	-22.2%	31,032,600
Tennessee Tech	46,811,500	46,648,300	47,390,600	94,038,900	(8,610,800)	-18.5%	38,200,700
University of Memphis	117,128,200	116,786,800	105,412,200	222,199,000	(19,886,300)	-17.0%	97,241,900
<b>Subtotal</b>	<b>\$392,970,900</b>	<b>\$391,648,800</b>	<b>\$420,499,700</b>	<b>\$812,148,500</b>	<b>(\$75,150,500)</b>	<b>-19.2%</b>	<b>\$317,820,400</b>
<b>Two-Year Colleges</b>							
Chattanooga	\$24,511,700	\$24,431,900	\$18,295,000	\$42,726,900	(\$3,319,800)	-13.6%	\$21,191,900
Cleveland	10,637,800	10,605,400	6,435,600	17,041,000	(1,281,000)	-12.1%	9,356,800
Columbia	13,719,300	13,686,200	9,153,000	22,839,200	(1,743,300)	-12.7%	11,976,000
Dyersburg	7,446,500	7,420,400	5,134,700	12,555,100	(963,500)	-13.0%	6,483,000
Jackson	12,836,100	12,791,800	9,740,800	22,532,600	(1,755,400)	-13.7%	11,080,700
Motlow	10,670,100	10,641,100	8,749,000	19,390,100	(1,528,900)	-14.4%	9,141,200
Nashville	15,924,100	15,876,500	15,552,400	31,428,900	(2,546,700)	-16.0%	13,377,400
Northeast	12,886,500	12,845,000	10,651,400	23,496,400	(1,855,200)	-14.4%	11,031,300
Pellissippi	21,481,200	21,417,200	19,450,000	40,867,200	(3,272,900)	-15.3%	18,208,300
Roane	18,687,900	18,636,700	11,488,600	30,125,300	(2,270,200)	-12.2%	16,417,700
Southwest	39,195,200	39,100,800	24,891,100	63,991,900	(4,846,600)	-12.4%	34,348,600
Volunteer	18,781,900	18,724,900	13,984,300	32,709,200	(2,540,400)	-13.6%	16,241,500
Walters	19,002,500	18,941,000	13,063,800	32,004,800	(2,454,700)	-13.0%	16,547,800
<b>Subtotal</b>	<b>\$225,780,800</b>	<b>\$225,118,900</b>	<b>\$166,589,700</b>	<b>\$391,708,600</b>	<b>(\$30,378,600)</b>	<b>-13.5%</b>	<b>\$195,402,200</b>
<b>UT Universities</b>							
UT Chattanooga	\$43,642,700	\$43,498,200	\$44,285,900	\$87,784,100	(\$8,041,300)	-18.5%	\$35,601,400
UT Knoxville	185,203,700	184,657,200	182,509,000	367,166,200	(33,443,400)	-18.1%	151,760,300
UT Martin	31,498,100	31,384,300	33,129,000	64,513,300	(5,950,500)	-19.0%	25,547,600
<b>Subtotal</b>	<b>\$260,344,500</b>	<b>\$259,539,700</b>	<b>\$259,923,900</b>	<b>\$519,463,600</b>	<b>(\$47,435,200)</b>	<b>-18.3%</b>	<b>\$212,909,300</b>
<b>Total Colleges and Universities</b>	<b>\$879,096,200</b>	<b>\$876,307,400</b>	<b>\$847,013,300</b>	<b>\$1,723,320,700</b>	<b>(\$152,964,300)</b>	<b>-17.5%</b>	<b>\$726,131,900</b>
<b>Technology Centers</b>	<b>\$52,639,100</b>	<b>\$52,509,600</b>	<b>\$17,814,900</b>	<b>\$70,324,500</b>	<b>(\$4,849,300)</b>	<b>-9.2%</b>	<b>\$47,789,800</b>
<b>Total Academic Formula Units</b>	<b>\$931,735,300</b>	<b>\$928,817,000</b>	<b>\$864,828,200</b>	<b>\$1,793,645,200</b>	<b>(\$157,813,600)</b>	<b>-17.0%</b>	<b>\$773,921,700</b>

\*Recurring appropriations; Does not include 2008-09 reversion

\*\*Maintenance fee and OS tuition revenue

## 2009-10 State Appropriations

Specialized Units	2008-09 Original State Appropriations*	2008-09 State Appr for Calculations	2008-09 Tuition Revenue**	2008-09 Total Revenue	2009-10 Reduction	2009-10 Reduction %	2009-10 State Appropriations
<b>Medical Education</b>							
ETSU College of Medicine	\$28,604,600	\$28,551,000	\$6,023,800	\$34,574,800	(\$2,247,400)	-7.9%	\$26,357,200
ETSU Family Practice	5,601,600	5,581,500	-	5,581,500	(314,200)	-5.6%	5,287,400
UT College of Medicine	48,277,100	48,277,100	13,142,700	61,419,800	(4,114,400)	-8.5%	44,162,700
UT Family Practice	10,007,100	9,978,700	-	9,978,700	(561,700)	-5.6%	9,445,400
UT Memphis	71,419,600	71,063,800	28,017,000	99,080,800	(6,978,100)	-9.8%	64,441,500
UT College of Vet Medicine	16,377,500	16,325,600	7,361,700	23,687,300	(1,701,400)	-10.4%	14,676,100
<b>Subtotal</b>	<b>\$180,287,500</b>	<b>\$179,777,700</b>	<b>\$54,545,200</b>	<b>\$234,322,900</b>	<b>(\$15,917,200)</b>	<b>-8.9%</b>	<b>\$164,370,300</b>
<b>Research and Public Service</b>							
UT Ag. Experiment Station	\$24,713,500	\$24,638,900	\$0	\$24,638,900	(\$1,386,900)	-5.6%	\$23,326,600
UT Ag. Extension Service	29,743,800	29,619,300	-	29,619,300	(1,667,300)	-5.6%	28,076,500
TSU McMinnville Center	521,100	521,100	-	521,100	(29,300)	-5.6%	491,800
TSU Institute of Agr and Environmental Research	2,129,000	2,129,000	-	2,129,000	(119,800)	-5.6%	2,009,200
TSU Cooperative Education	1,888,000	1,888,000	-	1,888,000	(106,300)	-5.6%	1,781,700
UT Space Institute	8,107,000	8,094,800	1,711,900	9,806,700	(637,600)	-7.9%	7,469,400
UT Institute for Public Service	4,982,300	4,967,600	-	4,967,600	(279,600)	-5.6%	4,702,700
UT County Tech Asst. Service	1,575,200	1,569,400	-	1,569,400	(88,300)	-5.6%	1,486,900
UT Municipal Tech Adv. Service	2,697,100	2,688,500	-	2,688,500	(151,300)	-5.6%	2,545,800
<b>Subtotal</b>	<b>\$76,357,000</b>	<b>\$76,116,600</b>	<b>\$1,711,900</b>	<b>\$77,828,500</b>	<b>(\$4,466,400)</b>	<b>-5.9%</b>	<b>\$71,890,600</b>
<b>Other Specialized Units</b>							
UT University-Wide Admn.	\$4,560,500	\$4,466,300	\$0	\$4,466,300	(\$251,400)	-5.6%	\$4,309,100
TN Board of Regents Admn.	4,678,300	4,662,100	-	4,662,100	(262,400)	-5.6%	4,415,900
TN Student Assistance Corp.	48,712,900	1,356,600	-	1,356,600	(76,400)	-5.6%	48,636,500
Tennessee Student Assist. Awards	46,162,500	-	-	-	-	0.0%	46,162,500
Tenn. Students Assist. Corporation Loan/Scholarships Program	1,359,400	1,356,600	-	1,356,600	(76,400)	-5.6%	1,283,000
	1,191,000	-	-	-	-	0.0%	1,191,000
TN Higher Education Comm.	2,207,300	2,202,200	-	2,202,200	(124,000)	-5.6%	2,083,300
TN Foreign Language Institute	369,000	367,500	-	367,500	(20,700)	-5.6%	348,300
Contract Education	2,490,700	2,490,700	-	2,490,700	(140,200)	-5.6%	2,350,500
<b>Subtotal</b>	<b>\$63,018,700</b>	<b>\$15,545,400</b>	<b>\$0</b>	<b>\$15,545,400</b>	<b>(\$875,100)</b>	<b>-5.6%</b>	<b>\$62,143,600</b>
<b>Total Specialized Units</b>	<b>\$319,663,200</b>	<b>\$271,439,700</b>	<b>\$56,257,100</b>	<b>\$327,696,800</b>	<b>(\$21,258,700)</b>	<b>-7.8%</b>	<b>\$298,404,500</b>
<b>Total Formula and Specialized Units</b>	<b>\$1,251,398,500</b>	<b>\$1,200,256,700</b>	<b>\$921,085,300</b>	<b>\$2,121,342,000</b>	<b>(\$179,072,300)</b>	<b>-14.9%</b>	<b>\$1,072,326,200</b>
<b>Program Initiatives</b>							
Campus Centers of Excellence	\$18,774,500	\$18,774,500	\$0	\$18,774,500	(\$1,056,800)	-5.6%	\$17,717,700
Campus Centers of Emphasis	1,344,900	1,344,900	-	1,344,900	(75,700)	-5.6%	1,269,200
Ned McWherter Scholars Program	401,800	-	-	-	-	0.0%	401,800
UT Access and Diversity Initiative	6,181,900	6,181,900	-	6,181,900	(348,000)	-5.6%	5,833,900
TBR Access and Diversity Initiative	10,919,100	10,919,100	-	10,919,100	(614,600)	-5.6%	10,304,500
THEC Grants	2,581,800	2,581,800	-	2,581,800	(145,300)	-5.6%	2,436,500
Research Initiatives - UT	6,231,000	6,231,000	-	6,231,000	(350,700)	-5.6%	5,880,300
<b>Subtotal</b>	<b>\$46,435,000</b>	<b>\$46,033,200</b>	<b>\$0</b>	<b>\$46,033,200</b>	<b>(\$2,591,100)</b>	<b>-5.6%</b>	<b>\$43,843,900</b>
<b>Total</b>	<b>\$1,297,833,500</b>	<b>\$1,246,289,900</b>	<b>\$921,085,300</b>	<b>\$2,167,375,200</b>	<b>(\$181,663,400)</b>	<b>-14.6%</b>	<b>\$1,116,170,100</b>

\*Recurring appropriations; Does not include 2008-09 reversion

\*\*Maintenance fee and OS tuition revenue

**THEC**  
**State Appropriations 2007-08 & 2008-09**

Academic Formula Units	2007-08 State Appropriations	2008-09 Original			2008-09 Reversion		2008-09 State Appropriations
		State Appropriations*	Change	Percent Change	Change	Percent Change	
<b>TBR Universities</b>							
Austin Peay	\$36,196,500	\$34,110,900	(\$2,085,600)	-5.8%	(\$1,175,100)	-3.4%	\$32,935,800
East Tennessee	63,070,900	59,853,900	(3,217,000)	-5.1%	(2,061,800)	-3.4%	57,792,100
Middle Tennessee	100,775,700	95,246,400	(5,529,300)	-5.5%	(3,281,000)	-3.4%	91,965,400
Tennessee State	42,553,700	39,820,000	(2,733,700)	-6.4%	(1,371,700)	-3.4%	38,448,300
Tennessee Tech	49,204,400	46,811,500	(2,392,900)	-4.9%	(1,612,600)	-3.4%	45,198,900
University of Memphis	123,224,900	117,128,200	(6,096,700)	-4.9%	(4,034,800)	-3.4%	113,093,400
<b>Subtotal</b>	<b>\$415,026,100</b>	<b>\$392,970,900</b>	<b>(\$22,055,200)</b>	<b>-5.3%</b>	<b>(\$13,537,000)</b>	<b>-3.4%</b>	<b>\$379,433,900</b>
<b>Two-Year Colleges</b>							
Chattanooga	\$24,993,200	\$24,511,700	(\$481,500)	-1.9%	(\$844,400)	-3.4%	\$23,667,300
Cleveland	10,830,700	10,637,800	(192,900)	-1.8%	(366,500)	-3.4%	10,271,300
Columbia	14,015,400	13,719,300	(296,100)	-2.1%	(472,600)	-3.4%	13,246,700
Dyersburg	7,581,500	7,446,500	(135,000)	-1.8%	(256,500)	-3.4%	7,190,000
Jackson	13,096,600	12,836,100	(260,500)	-2.0%	(442,200)	-3.4%	12,393,900
Motlow	10,910,000	10,670,100	(239,900)	-2.2%	(367,600)	-3.4%	10,302,500
Nashville	16,285,700	15,924,100	(361,600)	-2.2%	(548,600)	-3.4%	15,375,500
Northeast	13,156,400	12,886,500	(269,900)	-2.1%	(443,900)	-3.4%	12,442,600
Pellissippi	21,961,000	21,481,200	(479,800)	-2.2%	(740,000)	-3.4%	20,741,200
Roane	19,061,900	18,687,900	(374,000)	-2.0%	(643,800)	-3.4%	18,044,100
Southwest	40,042,000	39,195,200	(846,800)	-2.1%	(1,350,000)	-3.4%	37,845,200
Volunteer	19,159,800	18,781,900	(377,900)	-2.0%	(647,000)	-3.4%	18,134,900
Walters	19,355,100	19,002,500	(352,600)	-1.8%	(654,600)	-3.4%	18,347,900
<b>Subtotal</b>	<b>\$230,449,300</b>	<b>\$225,780,800</b>	<b>(\$4,668,500)</b>	<b>-2.0%</b>	<b>(\$7,777,700)</b>	<b>-3.4%</b>	<b>\$218,003,100</b>
<b>UT Universities</b>							
UT Chattanooga	\$46,033,200	\$43,642,700	(\$2,390,500)	-5.2%	(\$1,539,900)	-3.5%	\$42,102,800
UT Knoxville	195,397,500	185,203,700	(10,193,800)	-5.2%	(6,534,600)	-3.5%	178,669,100
UT Martin	33,231,400	31,498,100	(1,733,300)	-5.2%	(1,111,400)	-3.5%	30,386,700
<b>Subtotal</b>	<b>\$274,662,100</b>	<b>\$260,344,500</b>	<b>(\$14,317,600)</b>	<b>-5.2%</b>	<b>(\$9,185,900)</b>	<b>-3.5%</b>	<b>\$251,158,600</b>
<b>Total Colleges and Universities</b>	<b>\$920,137,500</b>	<b>\$879,096,200</b>	<b>(\$41,041,300)</b>	<b>-4.5%</b>	<b>(\$30,500,600)</b>	<b>-3.5%</b>	<b>\$848,595,600</b>
<b>Technology Centers</b>	<b>\$53,607,000</b>	<b>\$52,639,100</b>	<b>(\$967,900)</b>	<b>-1.8%</b>	<b>(\$1,813,300)</b>	<b>-3.4%</b>	<b>\$50,825,800</b>
<b>Total Academic Formula Units</b>	<b>\$973,744,500</b>	<b>\$931,735,300</b>	<b>(\$42,009,200)</b>	<b>-4.3%</b>	<b>(\$32,313,900)</b>	<b>-3.5%</b>	<b>\$899,421,400</b>

\*Recurring appropriations from preliminary work program

**THEC**  
**State Appropriations 2007-08 & 2008-09**

Specialized Units	FY 2007-08 State Appropriations	2008-09 Original			2008-09 Reversion		2008-09 State Appropriations
		State Appropriations*	Change	Percent Change	Change	Percent Change	
<b>Medical Education</b>							
ETSU College of Medicine	\$29,028,900	\$28,604,600	(\$424,300)	-1.5%	(\$985,400)	-3.4%	\$27,619,200
ETSU Family Practice	5,677,800	5,601,600	(76,200)	-1.3%	(193,000)	-3.4%	5,408,600
UT College of Medicine	49,340,900	48,277,100	(1,063,800)	-2.2%	(1,703,400)	-3.5%	46,573,700
UT Family Practice	10,161,400	10,007,100	(154,300)	-1.5%	(353,100)	-3.5%	9,654,000
UT Memphis	71,168,300	71,419,600	251,300	0.4%	(2,484,700)	-3.5%	68,934,900
UT College of Vet Medicine	16,631,600	16,377,500	(254,100)	-1.5%	(577,900)	-3.5%	15,799,600
<b>Subtotal</b>	<b>\$182,008,900</b>	<b>\$180,287,500</b>	<b>(\$1,721,400)</b>	<b>-0.9%</b>	<b>(\$6,297,500)</b>	<b>-3.5%</b>	<b>\$173,990,000</b>
<b>Research and Public Service</b>							
UT Ag. Experiment Station	\$25,094,000	\$24,713,500	(\$380,500)	-1.5%	(\$872,000)	-3.5%	\$23,841,500
UT Ag. Extension Service	30,095,000	29,743,800	(351,200)	-1.2%	(1,049,500)	-3.5%	28,694,300
TSU McMinnville Center	531,200	521,100	(10,100)	-1.9%	(18,000)	-3.5%	503,100
TSU Institute of Agr and Environmental Research	2,173,000	2,129,000	(44,000)	-2.0%	(73,300)	-3.4%	2,055,700
TSU Cooperative Education	1,927,000	1,888,000	(39,000)	-2.0%	(65,000)	-3.4%	1,823,000
UT Space Institute	8,282,000	8,107,000	(175,000)	-2.1%	(286,000)	-3.5%	7,821,000
UT Institute for Public Service	4,980,000	4,982,300	2,300	0.0%	(175,800)	-3.5%	4,806,500
UT County Tech Asst. Service	1,605,300	1,575,200	(30,100)	-1.9%	(55,600)	-3.5%	1,519,600
UT Municipal Tech Adv. Service	2,743,100	2,697,100	(46,000)	-1.7%	(95,200)	-3.5%	2,601,900
<b>Subtotal</b>	<b>\$77,430,600</b>	<b>\$76,357,000</b>	<b>(\$1,073,600)</b>		<b>(\$2,690,400)</b>	<b>-3.5%</b>	<b>\$73,666,600</b>
<b>Other Specialized Units</b>							
UT University-Wide Admn.	\$4,564,500	\$4,560,500	(\$4,000)	-0.1%	(\$160,900)	-3.5%	\$4,399,600
TN Board of Regents Admn.	4,871,700	4,678,300	(193,400)	-4.0%	(161,200)	-3.4%	4,517,100
TN Student Assistance Corp.	49,836,900	48,712,900	(1,124,000)	-2.3%	-	-	48,712,900
Tennessee Student Assist. Awards	47,108,500	46,162,500	(946,000)	-2.0%	-	0.0%	46,162,500
Tenn. Students Assist. Corporation Loan/Scholarships Program	1,537,400	1,359,400	(178,000)	-11.6%	-	0.0%	1,359,400
	1,191,000	1,191,000	-	0.0%	-	0.0%	1,191,000
TN Higher Education Comm.	2,381,500	2,207,300	(174,200)	-7.3%	-	0.0%	2,207,300
TN Foreign Language Institute	372,200	369,000	(3,200)	-0.9%	-	0.0%	369,000
Contract Education	2,542,700	2,490,700	(52,000)	-2.0%	-	0.0%	2,490,700
<b>Subtotal</b>	<b>\$64,569,500</b>	<b>\$63,018,700</b>	<b>(\$1,550,800)</b>	<b>-2.4%</b>	<b>(\$322,100)</b>	<b>-0.5%</b>	<b>\$62,696,600</b>
<b>Total Specialized Units</b>	<b>\$324,009,000</b>	<b>\$319,663,200</b>	<b>(\$4,345,800)</b>	<b>-1.3%</b>	<b>(\$9,310,000)</b>	<b>-2.9%</b>	<b>\$310,353,200</b>
<b>Total Formula and Specialized Units</b>	<b>\$1,297,753,500</b>	<b>\$1,251,398,500</b>	<b>(\$46,355,000)</b>	<b>-3.6%</b>	<b>(\$41,623,900)</b>	<b>-3.3%</b>	<b>\$1,209,774,600</b>
<b>Program Initiatives</b>							
Campus Centers of Excellence	\$19,635,500	\$18,774,500	(\$861,000)	-4.4%	\$0	0.0%	\$18,774,500
Campus Centers of Emphasis	1,429,600	1,344,900	(84,700)	-5.9%	-	0.0%	1,344,900
Ned McWherter Scholars Program	401,800	401,800	-	0.0%	-	0.0%	401,800
UT Access and Diversity Initiative	6,448,900	6,181,900	(267,000)	-4.1%	-	0.0%	6,181,900
TBR Access and Diversity Initiative	11,391,100	10,919,100	(472,000)	-4.1%	(376,100)	-3.4%	10,543,000
THEC Grants	2,715,900	2,581,800	(134,100)	-4.9%	-	0.0%	2,581,800
Research Initiatives - UT	6,500,000	6,231,000	(269,000)	-4.1%	-	0.0%	6,231,000
<b>Subtotal</b>	<b>\$48,522,800</b>	<b>\$46,435,000</b>	<b>(\$2,087,800)</b>	<b>-4.3%</b>	<b>(\$376,100)</b>	<b>-0.8%</b>	<b>\$46,058,900</b>
<b>Total Operating</b>	<b>\$1,346,276,300</b>	<b>\$1,297,833,500</b>	<b>(\$48,442,800)</b>	<b>-3.6%</b>	<b>(\$42,000,000)</b>	<b>-3.2%</b>	<b>\$1,255,833,500</b>

\*Recurring appropriations from preliminary work program

9 Final	
Percent Change	
	-9.0%
	-8.4%
	-8.7%
	-9.6%
	-8.1%
	-8.2%
	<b>-8.6%</b>
	-5.3%
	-5.2%
	-5.5%
	-5.2%
	-5.4%
	-5.6%
	-5.6%
	-5.4%
	-5.6%
	-5.3%
	-5.5%
	-5.3%
	-5.2%
	<b>-5.4%</b>
	-8.5%
	-8.6%
	-8.6%
	<b>-8.6%</b>
	<b>-7.8%</b>
	<b>-5.2%</b>
	<b>-7.6%</b>

9 Final
Percent Change
-4.9%
-4.7%
-5.6%
-5.0%
-3.1%
-5.0%
<b>-4.4%</b>
-5.0%
-4.7%
-5.3%
-5.4%
-5.4%
-5.6%
-3.5%
-5.3%
-5.1%
<b>-4.9%</b>
-3.6%
-7.3%
-2.3%
-2.0%
-11.6%
0.0%
-7.3%
-0.9%
-2.0%
<b>-2.9%</b>
<b>-4.2%</b>
<b>-6.8%</b>
-4.4%
-5.9%
0.0%
-4.1%
-7.4%
-4.9%
-4.1%
<b>-5.1%</b>
<b>-6.7%</b>